



COST-VOLUME-PROFIT ANALYSIS



CVP ANALYSIS

- ❑ It is an important tool used for profit planning of a business.
- ❑ Costs, volume of business and profits are the most significant factors influencing the profits of a business.
- ❑ In CVP analysis the inter-relationship between variations in cost with variations in volume with resultant impact on profits are analysed for profit planning, cost control and decision making.

CVP ANALYSIS APPLICATIONS

- How much sales should be made to avoid losses?
- How much sales should be made to earn a a desired profit?
- What will be the effect of change in prices, costs and volume on profits?
- Which product or product mix in most profitable?
- Should we manufacture or buy some product or component?

BREAK EVEN ANALYSIS

- ❑ Most widely applied form of CVP analysis;
- ❑ In broad sense, BE Analysis refers to the study of relationship between costs, volume and profits at different levels of sales or production i.e. CVP analysis;
- ❑ In narrow sense, it refers to the technique of determining the level of operations where total revenues is equal to total expenses, i.e., **the point of no profit, no loss.**

BREAK EVEN ANALYSIS- ASSUMPTIONS

- ❑ All elements of costs can be segregated into fixed and variable components;
- ❑ Variable cost remains constant per unit of output irrespective of the level of output and thus fluctuates directly in proportion to the changes in volume of output;
- ❑ Fixed Costs remain constant at all volumes of output;
- ❑ Selling price per unit remains constant at all volumes of output;
- ❑ Volume of production is the only factor that influences cost;
- ❑ There will be no change in the general price level;
- ❑ There is only one product or in case of multi-products the sales mix remains unchanged
- ❑ There is synchronisation between production and sales.

BREAK- EVEN POINT

Sales at Break Even Point = Fixed Cost + Variable Cost

Or, Sales- Variable Cost = Fixed Cost

Or, Contribution = Fixed Cost

If sales/ production is increased from this level, contribution will provide some amount towards profit after meeting fixed cost.

If sales/ production is decreased from this level, there will be loss as contribution will not be sufficient to cover the fixed cost.

BREAK- EVEN POINT- CALCULATION

A. $\text{BEP in units} = \text{Fixed Cost} / (\text{SP per unit} - \text{VC per unit})$
 $= \text{Fixed Cost} / \text{Contribution per unit}$

B. $\text{BEP in sales} = \text{Fixed Cost} / \text{PV Ratio}$

C. $\text{BEP as \% of capacity} = \text{Fixed Cost} / \text{Total Contribution}$

ILLUSTRATION

Calculate BEP in units and in sales value from the following:

Output : 3000 units

SP per unit: Rs. 30

VC per unit : Rs. 20

Total FC : Rs. 20000

SOLUTION

$$\begin{aligned}\text{BEP (in units)} &= \text{FC} / \text{SP} - \text{VC} \\ &= 20000 / (30-20) \\ &= 2000 \text{ units}\end{aligned}$$

$$\text{BEP (in sales)} = \text{FC} / \text{PV ratio}$$

$$\text{PV Ratio} = \text{Contribution} / \text{Sales}$$

$$\text{Contribution} = (3000 * 30 - 3000 * 20) = 30000$$

$$\text{Sales} = 3000 * 30 = 90000$$

$$\begin{aligned}\text{BEP (in sales)} &= 20000 / (30000 / 90000) \\ &= (20000 * 90000) / 30000 \\ &= \text{Rs. } 60000\end{aligned}$$

VERIFICATION

BEP in units = 2000 units

Sales at BEP = $2000 * 30 = 60000$

Variable Cost = $2000 * 20 = 40000$

Sales – Variable Cost i.e Contribution = Fixed Cost

$60000 - 40000 = 20000$

ILLUSTRATION

Calculate

- a. PV Ratio
- b. Break even sales
- c. Sales required to earn a profit of Rs. 450000

Fixed expenses: Rs. 90000

Variable Cost per unit: Direct Material: Rs. 5, Direct Labour : Rs. 2,
Direct Overheads: 100 % of Direct Labour, SP per unit : Rs. 12

SOLUTION

SP per unit : Rs. 12

VC per unit: $(5+2+2)=$ Rs. 9

Contribution per unit = $(12-9) =$ Rs. 3

PV Ratio = $(\text{Contribution} / \text{Sales}) * 100 = (3/12) * 100 = 25\%$

BEP Sales = FC / PV Ratio

$$= 90000 / (25/100) = (90000 * 100) / 25 = \text{Rs. } 360000$$

Sales required for profit of Rs. 450000

$$= (\text{FC} + \text{Profit}) / \text{PV Ratio}$$

$$= (90000 + 450000) / 25\%$$

$$= (540000 * 100) / 25 = \text{Rs. } 21,60,000$$